Tim Goodman

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Project Director

A highly competent, experienced, and skilled, Senior Construction, Project, and Programme Manager, successful in leading extensive and challenging construction projects and programmes across the UK and internationally. An established background in project delivery in sectors including, local government, rural estates, airport infrastructure, sports stadia, civils & structures, corporate, heritage, education, leisure and industrial, within time/budget constraints. Exceptional communication skills, expert in stakeholder engagement, leading multidisciplinary and cross-cultural teams, and excelling in complex project environments.

Areas of Expertise

- Business Case & Feasibility Studies
- Project & Programme Management
- RIBA Stages Management
- Project Team & Supply Chain Assembly
- Strategic Infrastructure Projects
- Project Recovery

- Consultant Engagement
- Design Development
- Value Engineering
- Risk Management
- Facilities Management
- Procurement Strategy
- Stakeholder Management

- Construction H&S Requirements
- Board Level Presentations & Reporting
- Conflict Resolution & Problem Solving
- Relocation & Consolidation
- NEC & JCT Contract Management

Career Experience

Managing Director, South West Project Management (SWPM)

4/2016 to Present

As Managing Director of SWPM I have led a range of projects from feasibility to handover for a variety of clients including Wiltshire Council, Tidworth Town Council & Wiltshire Police, Longleat Estate, Lands Improvement Holdings and Bristol Airport. These projects have ranged individually from £7m - £28m in both JCT & NEC contract environments and have included local government buildings, civils and airport infrastructure, sports stadia, aquatic, schools, theatres, community hubs, and campuses.

<u>Key Projects</u>, Wiltshire Council, campus & community programme delivery £250m. Tidworth Civic Centre £7m Longleat Estate (various) £2.5M Bristol Airport (various) £14M.

- Led the construction of the campus and community hub programme for Wiltshire Council delivering £35m in projects involving leisure centres, community hubs, sports stadia, and care facilities valued from £250k to £8m within JCT and NEC contract environments.
- Leading the construction of a new £7M Civic Centre and Police CPT on behalf of Tidworth Town Council & Wiltshire Police. Following a successful local government procurement exercise the project is now on site and nearing completion on time and on budget.
- Appointed to project manage the refurbishment of Longleat House and various other projects across the Longleat Estate including new farm buildings and a biomass boiler.
- Responsible for the delivery of all civils infrastructure for Phase 1 of Linmere a 5000-unit housing development bringing developable land into use for housebuilders.

Senior Project Manager, GVA Second Wall, London

7/2015 to 2/2016

Planned, co-ordinated and led teams on the various projects, including establishing design requirements, standardising processes, and achieving productivity goals to contribute to the overall success of each project.

<u>Key Projects:</u> London Business School to RIBA stage 3 - £25m (redevelopment/refurbishment); St Catherine's Hospice (new construction part of the new residential development in West Sussex); Royal Mint Court - £250m redevelopment.

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- Assessed and resolved complex design issues with challenging and demanding stakeholders.
- Managed the appointment and activity of multiple consultants to create high performing project teams.

Senior Project Manager, London City Airport, London

8/2012 to 7/2015

Conducted feasibility studies on proposed terminal extensions and managed internal/external stakeholder engagements including CAA, NATS, airfield operations, ramp services, airlines, check-in, baggage handling, airport fire service, police, special branch, MI5, UKBA, DLR, and Crossrail.

<u>Key Projects:</u> £16.5m West Pier Extension to RIBA stage 3; Fixed Electrical Ground Power installation, Terminal Electrical Switch Rooms upgrades; Yankee Taxiway to code C compliance, £1.8m ATR/Dornier 328 Aircraft Stand.

- Developed design briefs, executed project plans, established procurement principles, prepared tender documents, and controlled costs, risk, opportunity register, programme, and CDMC.
- Utilised project management strategies, initiation documents, and stakeholder mapping across projects including conducting meeting agendas.
- Coordinated plans with the COO/CEO by presenting/reporting on costs, cash flow, risk, mitigation, programme, and design development.

Project Manager, Gardiner & Theobald, London

8/2011 to 8/2012

Orchestrated project management activities beginning with design briefs, preparation of tender packages, cost plans/programmes, procurement, tender evaluations, and the award of a primary contractor. Collaborated with Architects on post-tender value engineering workshops that produced savings of £250k on a tender value of £860k.

<u>Key Projects:</u> London Heathrow Airport BAA – Terminal 4 Air India First Class Lounge – Terminals 1&3 Wayfinding Projects.

- Adhered to BAA's design performance standards and parameters of the Project Gateway assurance process.
- Implemented/managed communication strategies with the projects' stakeholders (Air India, BAA Capital, BAA Technical & Design teams), terminal operations, and airlines.
- Conducted in-depth feasibilities studies for the installation of over 100 Rolex Clocks across all terminals.

Interim Programme Manager, LB of Waltham Forest, London

2/2010 to 8/2011

Facilitated the efficiencies of the One Infrastructure Property Transformation Programme through consolidations, rationalisation, and migration of the Council's property portfolio. Formulated a £4m programme to substantiate the Direct Shops services and relocation into existing library portfolios, that created customised geographical service offerings. Consulted with service providers on effective targeted solutions to meet the needs of diverse council services.

<u>Key Projects:</u> One Infrastructure programme, William Morris Gallery refurbishment, a grade II* £5m Heritage Lottery Funded Project; an Energy Savings Programme that included PV panels installation, draught-proofing, insulation, lighting controls, server room cooling redesign across the estate.; YMCA & Waltham Forest College – CHP scheme.

- Engaged with key internal stakeholders and established/maintained relationships with architects, M&E consultants, contractors, suppliers, and project managers accountable for local deliveries.
- Implemented strategies that included the development of construction/accommodation programmes, identification
 of critical requirements, establishment of significant milestones, and efficiencies.
- Collaborated with consultants Gardiner & Theobald on the identification of £7m of capital receipt disposals and £750k in revenue savings within the London Borough of Waltham Forest's property portfolio.
- Drove the reorganisation of the local authority's property state, a £10m programme, that involved the relocation
 of all major service areas, significant efficiency increases, and an improved adaptable working environment.
- Engineered substantial cost savings of £3m by implementing an offsite electronic document and record management system at Waltham Forest that resulted in close ties with local authorities and preferential service agreements.

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Associate Director, ARCADIS, London

10/2007 to 8/2009

As Account Manager EMEA managed international projects for American Express and Honeywell. Organised execution plans, formed an international project team, and communicated, as project lead on all meetings and conference calls on behalf of the clients. Directed the design brief, PEP, master programmes, cost management/procurement strategies, and post-occupancy issues.

<u>Key Projects:</u> 15 Facilities for Honeywell – new builds of light industrial projects – a major industrial expansion project for Honeywell (relocation of an aerospace manufacturing facility from the USA to the Czech Republic), corporate office and industrial refurbishment projects in 20+ regional countries.

 Introduced value engineering strategies that included on time and under budget performance at substantial cost savings.

Interim Senior Project Manager, Faithful & Gould/LB of Lambeth,

7/2006 to 9/2007

Completed various education projects for the Local Authority from concept through to delivery. Let contracts, procured resources, established a design team, controlled costs, and managed all other project activities. Consulted with the Head Teacher/Architect on design development and compliance with BREEAM standards.

Key Projects: BSF Project & a £250K Refurbishment Project for window replacements.

- Accelerated work schedules to meet budget and timelines due to complex issues with asbestos.
- Reassessed the design to implement revisions and reductions in project scope that created substantial savings.
- Engaged with the BBC and local press on the project's scope by granting interviews; liaised with residents, police, and fire services.

Additional Career Experience	
Interim Senior Project Manager, Metronet, London	2003 to 2006
Owner/Director, Interiors Direct, Hong Kong	2001 to 2003
General Manager, Architerior, Hong Kong	1998 to 2001
Project Manager, JEB Asia, Hong Kong	1993 to 1998
Education	

MA (Hons) - University of Edinburgh, Edinburgh

Diploma in Surveying, Project Management & Contract Procedures

University College of Estate Management Reading

3 A-Levels - Westminster School, London